



Tasmanian
Irrigation

Statement of Corporate Intent 2025-29

Strategic Direction

Our Purpose

To secure Tasmania's agricultural prosperity and growth by ensuring viable access to water.

Our Vision

Tasmanian Irrigation is seen as an essential and valued partner in sustainably growing Tasmania's agricultural sector and overall prosperity.

Our Values

- Integrity
- Collaboration and Communication
- Safety and Wellbeing
- Innovation and Optimisation
- Sustainability

Our Strategic Pillars

- Engaged and supportive customers
- Financially self-sustaining
- Strong stakeholder support
- Environmental and social sustainability
- Engaged and aligned people and suppliers

Tasmanian Irrigation Pty Ltd is a State-owned Company that develops, owns and operates commercially viable irrigation schemes, and facilitates a water trading market in Tasmania, to enable the expansion of agricultural production in the State.

We bring value to farms, communities and the economy in Tasmania by building a coalition of stakeholder and funding support to design, develop and operate new irrigation schemes in the State.

Tasmanian Irrigation Value Chain



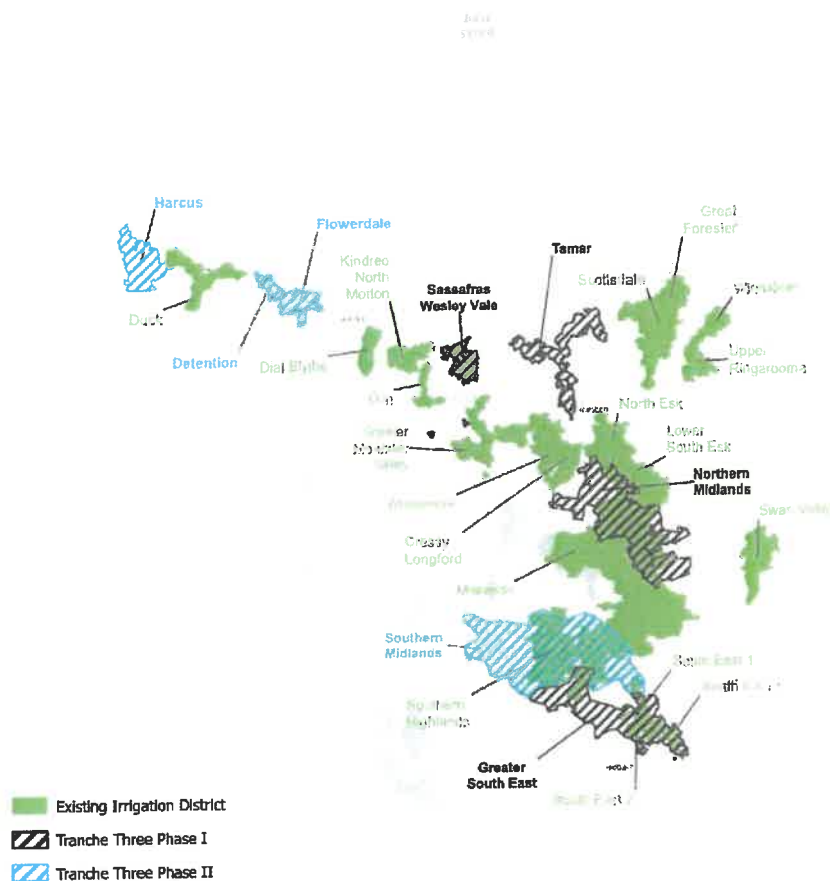
¹ Including through third parties and through community management.

Investment in Tasmania's irrigation infrastructure, through Tasmanian Irrigation, has underpinned substantial job creation, regional economic growth, agri-tourism, commodity diversification, market supply reliability, national food security and on-farm climate change resilience.

Irrigated agriculture plays a transformative role in turning potential into prosperity, as reliable access to water for irrigation is the catalyst for expansion to high-value crops and diversifying into new enterprises. Expansion of the State's irrigation infrastructure is essential to delivery of the Tasmanian Government's AgriVision 2050 plan to grow the annual value of the State's agricultural output to \$10 billion by 2050.

Our irrigation schemes have a design life of one hundred years, which means the increased farmgate value enabled by them, and the economic and social change they create, are inter-generational. Since 2008, Tasmanian Irrigation and its predecessor entities have constructed 19 irrigation schemes with strong financial support from the irrigator community, and the State and Federal Governments. Construction of Tranche One and Two projects is now complete, and Tasmanian Irrigation has begun delivery of the ambitious Tranche Three program, in line with the priorities agreed with our Shareholder Ministers.

The Tasmanian Irrigation 2035 Strategic Plan sets out a strategic direction to ensure a sustainable future for the Company and to firm our ability to continue driving the sustainable growth of the State's agricultural sector, with high regard for environmental assurance.



Operating environment

Tasmanian Irrigation navigates an environment between the expectations of our customers for the lowest possible delivered cost of water for irrigation, and the expectations of our shareholders and funders for appropriately high standards of asset stewardship and environmental safeguarding.

Constantly changing factors in our operating environment present both risks and opportunities in meeting the needs of our customers and our shareholders. The Board and management are alert to these factors and consider them in our approach to risk management and the strategies that we have adopted in response to changing circumstances.

Political <ul style="list-style-type: none"> • Geopolitical impacts • Bipartisan funding support • Agreement on a model for financial sustainability of Tasmanian Irrigation • Refresh of National Water Agreement • Tasmanian GBE reform • Tasmanian Government's efficiency focus 	Economic <ul style="list-style-type: none"> • Competing government budget priorities • Rising supply chain costs: oil, bulk water and electricity • US tariffs impacting our customers 	Social <ul style="list-style-type: none"> • Cost of living pressures • Social license / land access • Aboriginal engagement and participation
Technological <ul style="list-style-type: none"> • Growing cyber risk • Automation / efficiency through AI • Technology-driven on-farm water efficiency 	Environmental <ul style="list-style-type: none"> • Long term climate outlook • Increasing competition for water • Water quality / river health • Loss of biodiversity, and climate change-induced land changes 	Legislative / Regulatory <ul style="list-style-type: none"> • Community management policy • Opportunity to supply industrial water • Mandatory climate and sustainability reporting representing increasing societal expectations • Changes to the EPBC Act

Tasmanian Irrigation has a clear vision for the future. By 2035, we will be an essential and valued partner in sustainably growing Tasmania's agricultural sector and overall prosperity. We will do this through development of new irrigation schemes, and cost-effective management of operational schemes, with eventual transition to an operation-only business model (direct management or management under delegation²).

We will relentlessly seek efficiencies across our Company and ensure that irrigators benefit from the economies of scale achieved through management of the schemes as a statewide portfolio. And we will do so while we work with the Tasmanian Government to agree a model for the ongoing financial sustainability of the Company.

² *The Water Miscellaneous Amendments (Delegation and Industrial Water Supply) Act 2023*, sets out the circumstances under which Tasmanian Irrigation may delegate all or part of the operation of schemes, and specifies that it cannot delegate ultimate responsibility for the scheme operation and asset management i.e. it must remain the Responsible Water Entity.

1,100+

Number of irrigators



80

Employees



19

Operating schemes



156k

ML total capacity



4

Projects in development



22

Dams and water storages



40

Pump stations



9

Solar arrays



3

Mini hydros



950km

Pipelines

Performance Agreement

Tasmanian Irrigation has selected a series of financial and non-financial Key Performance Indicators to measure and assess organisational performance against its strategic direction. These targets are agreed between Tasmanian Irrigation and its Shareholder Members prior to each financial year.

For the current corporate planning period FY 2025 – FY 2029, Tasmanian Irrigation has selected a series of Key Performance Indicators aligned to our five Strategic Pillars.

Strategic Pillar	Success Measure	FY 2024/25 (baseline)	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29
Engaged Customers	Overall Customer Satisfaction	66%	68%	70%	72%	74%
	Allocation ³ at season commencement	100%	95%	95%	95%	95%
	Surety ⁴ of supply	95%	95%	95%	95%	95%
	Planned maintenance completed as per plan	91%	95%	95%	95%	95%
Financially Self-Sustaining	Business cases approved for Tranche 3 ⁵	4/9	5/9	5/9	6/9	7/9
	Tranche 3 projects delivered	1/9	1/9	2/9	3/9	3/9
	Asset Renewal Levy ⁶ at target	5/19	17/19	18/20	20/20	20/20
	Working capital at target ⁷	5/19	9/19	14/20	15/20	18/20
	Unsold water ratio ⁸	8%	6%	10%	10%	10%

³ The percentage of water available to meet irrigator water entitlements when the irrigation season opens.

⁴ Surety refers to the average reliability measured across each full irrigation season.

⁵ There are 9 business cases for Tranche 3, 7 of which are targeted to be approved during the corporate planning period.

⁶ The Asset Renewal Levies are reserved funds for each scheme dedicated to asset renewals in line with asset strategy and plans for each scheme.

⁷ Working capital for each scheme in line with asset strategy and plans.

⁸ Ratio of unsold water to total capacity of operational schemes.

Strategic Pillar	Success Measure	FY 2024/25 (baseline)	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29
	Capital program \$ per budget	\$116.9M	\$114.2M	\$105.7M	\$166.6M	\$104.6M
	Total Tranche Three Schemes under construction	1	2	2	2	1
	Total Capital Funding milestone payments achieved per plan	7	5	6	4	2
Stakeholder Support	Stakeholder Net Promoter Score	13	14	15	16	17
Environmental & Social Sustainability	No. of notifiable incidents (to EPA)	0	0	0	0	0
	Breaches of compliance ⁹ with major project permit conditions	<5	<1	0	0	0
	Reduction in CO ₂ /t ¹⁰ in Water Delivery	2,076	-2%	-5%	-5%	-10%
People & Suppliers	Total Recordable Injury Frequency Rate ¹¹	<10	<10	<8	<6	<4
	Safety Culture Maturity Index ¹²	2	3	3	3	3
	Employee Engagement	>80%	85%	85%	85%	85%
	Project value awarded to Tasmanian suppliers	80%	80%	80%	80%	80%
	Employee turnover rate	21%	≤15%	≤15%	≤15%	≤15%

9 Compliance refers to breaches that cause environmental harm and does not include administrative deviations.

10 Refers to Scope 1 and 2 emissions in the water delivery line of business.

11 Lost time and medically treated injuries per one million person hours worked.

12 Taken predominately from staff survey results, 0-Initiation, 1-Developing, 2-Defined, 3-Managed, 4-Optimised.

DIRECTORS STATEMENT OF CORPORATE INTENT AND AGREEMENT OF SHAREHOLDING MINISTERS

The Board of Tasmanian Irrigation agrees to provide the Shareholding Ministers with financial and other information as set out in this Statement of Corporate Intent.

In signing this Statement of Corporate Intent the Board of Tasmanian Irrigation commits to the targets proposed for the 2025 / 2026 financial year. .

This Statement of Corporate Intent has been agreed between:



Kate Vinot, Chair, Tasmanian Irrigation on behalf of the Board



The Hon. Eric Abetz MP, Treasurer



The Hon. Gavin Pearce MP, Minister for Primary Industries and Water

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